### CORE FUNCTIONS AND ROLES AT EACH LEVEL OF STRENGTHENING FAMILIES™ IMPLEMENTATION

<table>
<thead>
<tr>
<th>National</th>
<th>State/Jurisdiction</th>
<th>Implementing Agency/ System</th>
<th>Implementing Program</th>
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<tr>
<td><strong>Build an Infrastructure to Advance and Sustain the Work</strong></td>
<td><strong>Build and maintain national partnerships and relationships</strong>&lt;br&gt;<strong>Maintain a national network to support implementers at all levels</strong>&lt;br&gt;<strong>Coordinate work across all implementing partners</strong>&lt;br&gt;<strong>Hold the national vision for the initiative</strong>&lt;br&gt;<strong>Create and support a national level action plan</strong>&lt;br&gt;<strong>Identify funding to support national level work</strong></td>
<td><strong>Create and hold a vision for the initiative within the state/jurisdiction</strong>&lt;br&gt;<strong>Maintain a multi-sector implementation partnership</strong>&lt;br&gt;<strong>Coordinate work across all implementing partners</strong>&lt;br&gt;<strong>Create and support a state/jurisdiction level action plan</strong>&lt;br&gt;<strong>Identify funding to support work in state/jurisdiction</strong>&lt;br&gt;<strong>Build and sustain relationships with key agencies and individuals to expand leadership and support for the initiative</strong>&lt;br&gt;<strong>Represent the state/jurisdiction and engage in learning activities through the Strengthening Families National Network</strong></td>
<td><strong>Coordinate with other implementing partners</strong>&lt;br&gt;<strong>Identify staff to lead the work within the agency/system</strong>&lt;br&gt;<strong>Hold the vision for the initiative within the agency or system</strong>&lt;br&gt;<strong>Create and support an agency/system level action plan</strong>&lt;br&gt;<strong>Identify funding to support work within the agency/system</strong></td>
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<td><strong>Build Parent Partnerships</strong></td>
<td><strong>Set and communicate expectations for parent partnerships at all levels of implementation</strong>&lt;br&gt;<strong>Highlight innovative approaches and positive outcomes of parent partnership</strong>&lt;br&gt;<strong>Seek input from parent leaders, including the Alliance National Parent Partnership Council, on key materials and decisions</strong>&lt;br&gt;<strong>Build parent partnerships into initiative materials and tools</strong>&lt;br&gt;<strong>Engage parents at national summits</strong></td>
<td><strong>Engage parents in shaping systems and policies at the state level, including parent partnership in Strengthening Families leadership</strong>&lt;br&gt;<strong>Encourage and promote parent partnerships among implementing programs and agencies</strong>&lt;br&gt;<strong>Support parent leadership development (trainings, opportunities to network, communicate, participation in state summits, etc.)</strong>&lt;br&gt;<strong>Develop parent engagement tools and strategies and put them to use in multiple ways</strong></td>
<td><strong>Recruit parents served by agency or system for SF leadership roles and support them in those roles</strong>&lt;br&gt;<strong>Encourage parent participation within the Strengthening Families implementation team at the agency or system level</strong>&lt;br&gt;<strong>Develop parent engagement tools and strategies for parents served by agency or system</strong>&lt;br&gt;<strong>Include parent representatives on boards and advisory groups and actively seek their input</strong></td>
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### National State/Jurisdiction Implementing Agency/ System Implementing Program

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<td><strong>Deepen Knowledge and Understanding of a Protective Factors Approach</strong></td>
<td><strong>Shift Practice, Policies and Systems toward a Protective Factors Approach</strong></td>
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| • Synthesize existing research to inform the initiative  
• Create outreach tools and messaging to engage new partners  
• Develop core trainings and materials to educate about the Strengthening Families approach and the protective factors | • Develop/adapt tools and messaging to build broad awareness of Strengthening Families and the protective factors  
• Create a Strengthening Families professional development agenda for the agency/system  
• Establish and support learning communities among implementers  
• Identify opportunities to integrate protective factors into existing professional development systems or curricula  
• Share knowledge and information with Strengthening Families partners and the broader Strengthening Families network both in the state and nationally | • Share knowledge and information about the initiative within the home agency/constituency  
• Create a Strengthening Families professional development agenda for the agency/system  
• Identify opportunities to integrate the protective factors approach within existing professional development systems or curricula and learning tools being used within the home agency/constituency  
• Share implementation experience, new tools and knowledge with the Strengthening Families National Network | • Ensure all staff have an understanding of the Strengthening Families approach and PF framework  
• Use Cafes or other strategies to build parent knowledge about PFs |
| • Create tools and materials to support implementers at all levels  
• Synthesize key learning from across implementers to inform the larger network  
• Facilitate the sharing of trainings, practice tools and resources between implementers  
• Identify points of alignment with priorities of existing systems  
• Support the network in responding to new policy opportunities  
• Work with federal and national partners to infuse core aspects of the Strengthening Families approach into emerging policy | • Identify incentives or leverage to promote implementation by service providers, programs and agencies  
• Create shared technical assistance resources to support implementation across sectors  
• Work collaboratively to align Strengthening Families practice tools across disciplines  
• Identify points of alignment with priorities of existing systems in the state/jurisdiction  
• Work to integrate Strengthening Families into cross-system planning and thinking  
• Infuse Strengthening Families into responses to new policy opportunities | • Identify incentives or leverage for programs that build protective factors and/or use the self-assessment tool  
• Weave Strengthening Families capacity into technical assistance, program monitoring and accountability infrastructure  
• Integrate protective factors into practice tools for the constituency  
• Infuse Strengthening Families and the Protective Factors Framework into policies and infrastructure within the home agency  
• Engage in policy advocacy around Strengthening Families as appropriate  
• Infuse Strengthening Families into responses to new policy opportunities | • Use tools such as the Strengthening Families self-assessment to inform Strengthening Families action planning  
• Integrate protective factors into ongoing practice with families (e.g., integrate PFs into assessment tools, staff supervision strategies, case planning tools, etc.)  
• Infuse Strengthening Families into program policy and systems |

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<td>Ensure Accountability</td>
<td>Create a common framework for implementation fidelity</td>
<td>Establish outcomes and metrics to monitor implementation and its effects</td>
<td>Establish programmatic outcomes and metrics that align with/contribute to those of the initiative</td>
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<td>Monitor uptake and implementation</td>
<td>Monitor the arc of the initiative’s development and its impacts</td>
<td>Monitor implementation among programs funded or managed by the home agency or the activities undertaken by the constituency</td>
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<td>Encourage and support expansion of the research base for Strengthening Families and the Protective Factors Framework</td>
<td>Monitor programmatic implementation</td>
<td>Evaluate the impact of Strengthening Families activities on staff practice</td>
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<td>Develop an evaluation plan for the initiative</td>
<td>Design, fund and implement evaluation strategies for Strengthening Families implementation within the agency/system and at the program level as appropriate</td>
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<td>Evaluate the impact of the initiative</td>
<td>Evaluate impact of Strengthening Families activities on parents and families</td>
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